



INTEGRATION JOINT BOARD

INTEGRATION JOINT BOARD

Date of Meeting	9 July 2024
Report Title	Refreshed Local Outcome Improvement Plan and Locality Plans
Report Number	HSCP24.043
Lead Officer	Alison McLeod, Strategy and Transformation Lead
Report Author Details	Name: Iain Robertson Job Title: Transformation Programme Manager - Communities Email Address: lairbertson@aberdeencity.gov.uk
Consultation Checklist Completed	Yes
Directions Required	No
Exempt	No
Appendices	<ul style="list-style-type: none"> a. Refreshed Local Outcome Improvement Plan (LOIP) 2016-26 b. Refreshed North Locality Plan 2024-26 c. Refreshed Central Locality Plan 2024-26 d. Refreshed South Locality Plan 2024-26
Terms of Reference	4. Approve, monitor and review a performance framework for the IJB in respect of its policy objectives and priorities in relation to all functions of the IJB. This includes ensuring that the Chief Officer establishes and implements satisfactory arrangements for reviewing and appraising service performance against the national health and wellbeing outcomes, the associated



INTEGRATION JOINT BOARD

	core suite of indicators and other appropriate local objectives and priorities
--	--

1. Purpose of the Report

- 1.1 To present the refreshed LOIP and Locality Plans for Integration Joint Board (IJB) endorsement.

2. Recommendations

- 2.1. It is recommended that the Board:

- a) Endorse the refreshed Local Outcome Improvement Plan (LOIP) 2016-26 at **Appendix A**;
- b) Endorse the three Locality Plans at **Appendices B,C and D**;
- c) Note the Locality Plans will be owned and monitored by the Locality Empowerment Groups and Priority Neighbourhood Partnerships; and
- d) Instruct the Strategy and Transformation Lead to present Locality Planning annual performance reports to the Risk, Audit, and Performance Committee beginning in June 2025.

3. Strategic Plan Context

- 3.1. The IJB has a statutory duty to put in place locality planning arrangements as per The Public Bodies (Joint Working) Scotland Act 2014. Locality Planning is a key part of our Strategic Plan and accompanying Delivery Plan.

4. Summary of Key Information

- 4.1 Community Planning Aberdeen is a partnership of public, private, third sector, and community partners working together to deliver our shared vision of Aberdeen as “A place where all people can prosper”. Aberdeen City Health and Social Care Partnership is a founding member of Community Planning Aberdeen. The Local Outcome Improvement Plan (LOIP) and Locality Plans are how we work towards achieving our shared vision. Community Planning Aberdeen has undertaken a review of the Local Outcome Improvement Plan (LOIP) to ensure it remains relevant and focussed on priority outcomes. This is the third refresh of the LOIP since it was first published in 2016.



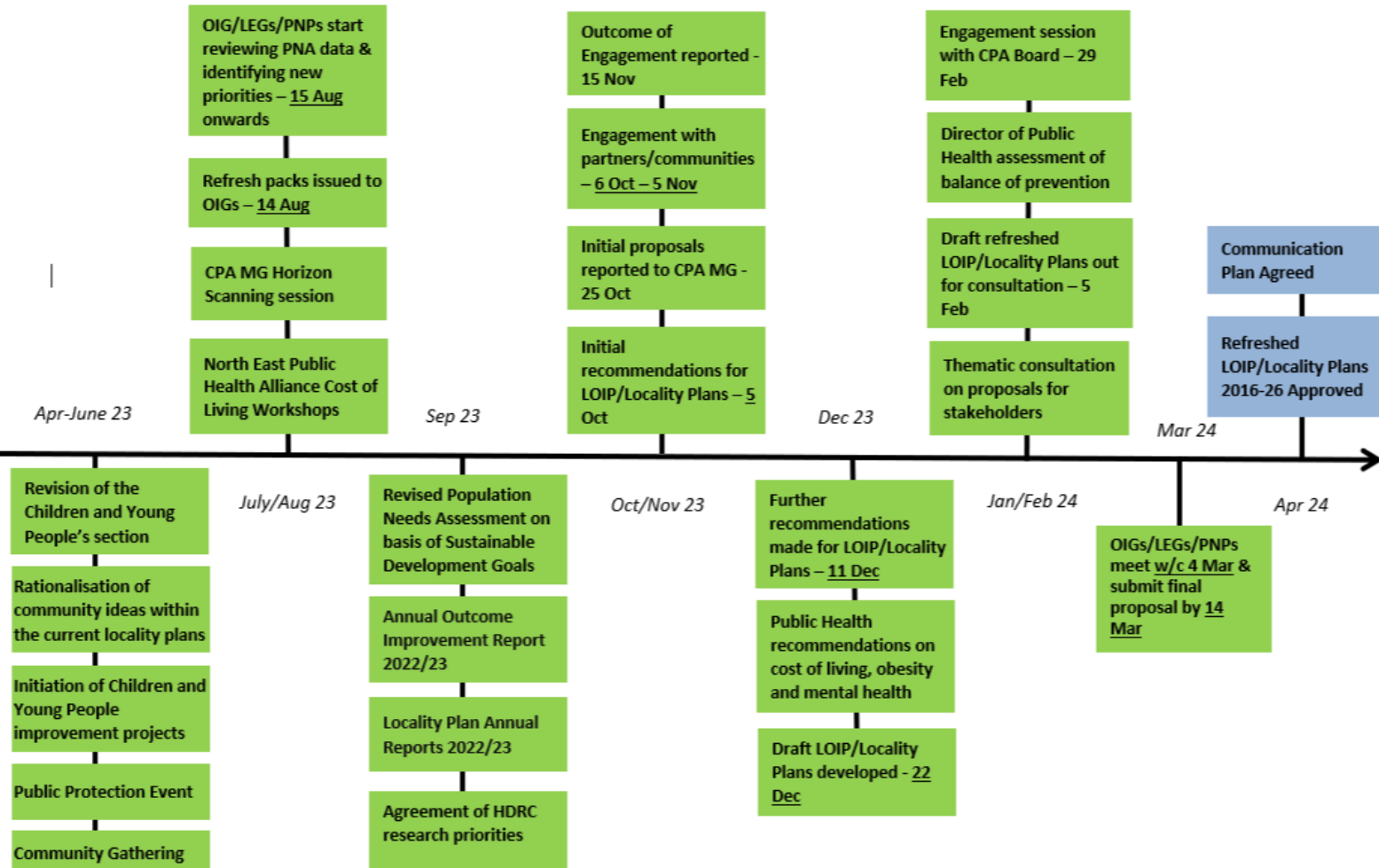
INTEGRATION JOINT BOARD

- 4.2** Between 2016-2020 Aberdeen City Health and Social Care Partnership (ACHSCP) and Aberdeen City Council had separate locality planning arrangements in place. Both the Partnership and the Council have statutory duties to have locality planning arrangements resulting from the Public Bodies (Joint Working) Scotland Act 2014 and the Community Empowerment (Scotland) Act 2015 respectively.
- 4.3** Since 2021, Aberdeen City Council and Aberdeen City Health and Social Care Partnership have been working together to facilitate and deliver an integrated locality planning model on behalf of Community Planning Aberdeen. The approach ensures Community Planning partners are meeting their respective statutory duties. This joint approach enables more efficient and effective working between partner staff and communities to secure better outcomes for the economy, people and place.
- 4.4** In July 2021, Community Planning Aberdeen and ACHSCP published Locality Plans for the North, South and Central Localities of the City. This approach ensured every neighbourhood in Aberdeen was covered by a Locality Plan. The plans incorporated improvement activity for the whole locality, with additional focus on Aberdeen's priority neighbourhoods. Priority neighbourhoods are those areas which experience poorer outcomes as a result of their socio-economic status, as identified by Scottish Index of Multiple Deprivation (SIMD) data. These include: for the **North**: Heathryfold, Middlefield, Northfield, Cummings Park and Mastrick; for the **South**: Torry and Kincorth; and for **Central**: Tillydrone, Seaton, Woodside, Ashgrove, Stockethill and George Street.
- 4.5** In 2023, Community Planning Aberdeen began refreshing the Local Outcome Improvement Plan and underpinning Locality Plans. An asset based approach was adopted through collaboration with community based Locality Empowerment Groups (LEGs) and Priority Neighbourhood Partnerships (PNPs). These groups brought together individuals, community groups and organisations with a shared passion for making things better for their area. This helped connect community assets, knowledge, skills and ideas for improvement to the work of the Health and Social Care Partnership and Community Planning Partnership. Over the last year, Locality Empowerment Groups and Priority Neighbourhood Partnerships have agreed local priorities for making better use of local people's skills and assets to help improve



INTEGRATION JOINT BOARD

outcomes for people. The full development and consultation schedule is set out below:



4.6 This Local Outcome Improvement Plan will be the last refresh before 2026, which will see the end of the current ten year plan. A new ten year plan will be developed to replace this for 2026-2036 in order to meet the requirements of the Community Empowerment (Scotland) Act 2015.



INTEGRATION JOINT BOARD

Refreshed Local Outcome Improvement Plan and Locality Plans

4.7 The LOIP presented in **Appendix A** was approved by the Community Planning Aberdeen Board on 29 April 2024. A summary of key changes is detailed below:

- The Local Outcome Improvement Plan now includes 16 Stretch Outcomes
- Former Stretch Outcomes relating to employability and skills development are now merged into one
- New Stretch Outcome 12 introduced to reduce homelessness and ensure a multi-agency response to the new Housing Bill published on 27 March 2024. This stretch outcome is subject to change as a result of further work taking place with the Royal Foundation as part of the Homewards Aberdeen Coalition
- New section on community empowerment, incorporating Stretch Outcome 16 approved in 2022 as part of the Community Empowerment Strategy
- All other stretch outcomes have been renewed and refreshed on the basis of place standard community engagement and ambitions for improvement by 2026
- Inclusion of an intervention tier for each improvement aim to demonstrate the balance between the three tiers of prevention and early intervention

ACHSCP Involvement in the delivery of the LOIP and alignment to the IJB Strategic Plan

4.8 ACHSCP chairs three Outcome Improvement Groups (Stretch Outcome 9: Community Justice); Stretch Outcome 10: Resilient, Included, and Supported; and Stretch Outcome 11: Alcohol and Drugs Partnership. An Outcome Improvement Group is a community planning group which has a remit to deliver one of the LOIP's 16 stretch outcomes and its membership is made up of representatives from core and wider community planning partners, including project managers who will be responsible for delivering improvement aims. ACHSCP is the lead partner for 12 improvement projects making the Partnership the third biggest contributor to the LOIP after Aberdeen City Council and NHS Grampian.

4.9 Each Outcome Improvement Group leads and is responsible for ensuring progress against the stretch outcome(s) and improvement aims set for the



INTEGRATION JOINT BOARD

outcome area they lead on. All improvement projects must be opened and closed through reporting to the Community Planning Aberdeen Management Group. ACHSCP are represented on the Management Group by the Chief Officer. This dedication of resource demonstrates our commitment to collaborative, system-wide working, with a clear focus on prevention and early intervention to deliver beneficial outcomes for the people of Aberdeen. ACHSCP is the lead partner for the following improvement projects in the refreshed LOIP:

Prosperous People (Children and Young People) Theme

1. Reduce by 5% the number of children aged 0-4 who are referred to Children's Social Work as a result of neglect arising from parental mental health, addiction and domestic abuse 2026.

Prosperous People (Adults) Theme

2. 80% of individuals in the Justice system that identify to have concerns with their substance use are offered or accessing support by 2026
3. Increase to 80% the number of community justice clients completing exit questionnaires with 90% of those showing an improvement by 2026
4. Reduce the 5 year rolling average number of suicides in Aberdeen by at least 5% by 2026.
5. Increase by 50% the number of people engaged with Stay Well Stay Connected initiatives by 2025.
6. Decrease the number of women who are drinking during pregnancy in the 40% most deprived SIMD areas by 5% by 2026.
7. Decrease the number of women who are smoking during pregnancy in the 40% most deprived SIMD by 5% by 2026
8. To support 50 low-income families in priority neighbourhoods to improve healthy eating behaviours and adopt good life choices to support healthy weight by 2026.
9. Reduce by 20% the number of drug related deaths in our priority neighbourhoods by increasing the distribution of naloxone by 25% year on year by 2026.
10. 80% of people closed from Assertive Outreach as no longer considered at risk by 2026.



INTEGRATION JOINT BOARD

11. Increase by 10% the number of people in active recovery from drug and alcohol by 2025.

Community Empowerment Theme

12. Increase the number and diversity of community members participating in community planning at a meaningful level (Rung 5 and above) by 100% by 2025.

Refreshed Locality Plans for North, Central and South Localities 2021-26

- 4.10** The Refreshed Locality Plans for North, South and Central presented in **Appendices B, C and D** were also approved by the Community Planning Aberdeen Board on 29 April 2024.
- 4.11** The Integrated Locality Planning Team have overall responsibility for delivery of our three Locality Plans. The Transformation Programme Manager – Communities, ACHSCP co-leads this team with Community Planning’s Community Learning and Development Manager. ACHSCP also contributes three Public Health Co-ordinators to work alongside four CLD officers.
- 4.12** Through the Locality Empowerment Groups and Priority Neighbourhood Partnerships we have heard from communities what is important to them and what their priorities for improvement are. In all cases, there is a link between the aspirations of communities to the stretch outcomes and improvement aims within the Aberdeen City Local Outcome Improvement Plan (LOIP) and strategic aims within the Partnership’s Strategic Plan. This is essential to ensure professionals and communities are listening to each other, taking on board each other’s ideas, and are working together to test and implement change.
- 4.13** Locality Plans will help the IJB to deliver key priorities within its Strategic Plan such as:
 - Improving community health and mental wellbeing, particularly through preventative approaches
 - Reducing poverty and health inequalities
 - Tackling social isolation
 - Reducing nicotine use and substance use



INTEGRATION JOINT BOARD

- Suicide prevention
- Promoting healthy weight management through measures such as active travel
- Increasing opportunities for participation and community empowerment

4.14 Locality Plans help facilitate and encourage a two-way dialogue between partners on the city wide Outcome Improvement Groups delivering the refreshed LOIP and members of the Locality Empowerment Groups and Priority Neighbourhood Partnerships delivering the Locality Plans. They cement a joint and coordinated approach between professionals and local communities to improve outcomes city wide and at a locality level.

4.15 The Locality Plans make the link between the ideas for improvement which have been identified by communities to the improvement projects within the LOIP, where relevant. Across the three localities there was no instance where a community idea for improvement did not link in some way to a LOIP stretch outcome and improvement project aim.

Evolution of Locality Plans

4.16 The current Locality Plans are a starting point for unifying and strengthening community collaboration in improving outcomes. They will continue to evolve over time as the Locality Empowerment Groups and Priority Neighbourhood Partnerships develop and mature and communities become more confident to drive the development process themselves.

4.17 Part of the evolution of the Locality Plans will be developing the place themes within the plans to incorporate Local Place Plans. The Scottish Government's regulations on Local Place Plans make clear the opportunity to link Local Place Plans with our current Locality Plans. It recognises how this would create efficiencies, reduce duplication and prioritise resources to areas where there could be particularly significant benefits for communities and inclusive growth. These are the same benefits Community Planning Aberdeen and the IJB are aiming to achieve through locality planning. Collaboration between the Community Planning Team, Locality Planning Team, and Place Planning Team will continue to ensure congruence between the LOIP, Locality Plans and emerging Local Place Plans.



INTEGRATION JOINT BOARD

5 Implications for IJB

5.1 Equalities, Fairer Scotland and Health Inequality

As part of the LOIP and Locality Plan refresh process, Community Planning Aberdeen undertook an Integrated Impact Assessment which has been published and can be accessed by following this link [Refreshed Local Outcome Improvement Plan 2016-26 and Locality Plans for North, South and Central.pdf \(aberdeencity.gov.uk\)](#)

A test of proportionality and relevance has been undertaken and there is no need to do an additional Integrated Impact Assessment for this report.

5.2 Financial

There are no direct financial implications arising from the recommendations of this report.

5.3 Workforce

There are no direct workforce implications arising from the recommendations of this report.

5.4 Legal

The IJB has a statutory duty to deliver locality planning arrangements as per the Public Bodies (Joint Working) Scotland Act 2014, and locality plans for each of the City's three locality areas help the IJB to fulfil this duty.

5.5 Unpaid Carers

The refreshed LOIP has an improvement aim to increase the number of unpaid carers identified by 20% by 2025 under Stretch Outcome 10.

5.6 Information Governance

There are no direct information governance implications arising from the recommendations.

5.7 Environmental Impacts

The refreshed LOIP identifies three stretch outcomes which will demonstrate positive environmental implications. All three Locality Plans



INTEGRATION JOINT BOARD

will have a positive impact on the environment and prioritise quality of the natural environment and biodiversity.

5.8 Sustainability

There are no direct implications arising from this report.

5.9 Other

None.



INTEGRATION JOINT BOARD

6 Management of Risk

6.1 Identified risks(s)

Risk	Likelihood	Impact	Controls	Evaluation
Regulatory Compliance Risk	Low	Medium	<p>Integrated Locality Planning Team meets every two weeks to monitor delivery of Locality Plans and plan community engagement activity.</p> <p>Ownership of Locality Plans by LEGs and PNPs.</p> <p>Regular reporting to Strategic Planning Group and Community Empowerment Group.</p> <p>LOIP Improvement Project 16.3 aims to increase participation and diversity in locality planning. Project Group meets every two months.</p> <p>Locality Planning Annual Performance Reports presented to Risk Audit and Performance Committee and Community Planning Board.</p>	<p>JB is fulfilling its statutory duty under Public Bodies (Joint Working) Scotland Act 2014 by reviewing and endorsing locality planning arrangements in Aberdeen City</p>

6.2 Link to risks on strategic or operational risk register:

This report links to **Strategic Risk 6** on the Strategic Risk Register: -

Cause: Need to involve lived experience in service delivery and design as per Integration Principles

Event: JB fails to maximise the opportunities created for engaging with our communities



INTEGRATION JOINT BOARD

Consequences: Services are not tailored to individual needs; reputational damage; and IJB does not meet strategic aims

6.3 How might the content of this report impact or mitigate these risks:

The report and its appendices help to mitigate the risk by providing assurance the IJB has put in place and maintains a locality planning system which meets our statutory duty under the Public Bodies (Joint Working) Scotland Act 2014.

Furthermore, by taking an asset based approach towards the refreshed Locality Plans, local communities and those with lived experience of health and social care services have been involved in the development and endorsement of the plans. LEGs and PNPs own and monitor Locality Plans which maximises participation opportunities and helps the IJB to meet its strategic aims.